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#### Nurse strikes devastates hospitals

Wright 10 Sarah H. Wright July 2010 "Evidence on the Effects of Nurses' Strikes" <https://www.nber.org/digest/jul10/evidence-effects-nurses-strikes> (Researcher at National Bureau of Economic Research)

U.S. hospitals were excluded from collective bargaining laws for three decades longer than other sectors because of fears **that strikes by nurses might imperil patients' health**. Today, while unionization has been declining in general, it is growing rapidly in hospitals, with the number of unionized workers rising from 679,000 in 1990 to nearly one million in 2008. In Do Strikes Kill? Evidence from New York State (NBER Working Paper No. 15855), co-authors Jonathan Gruber and Samuel Kleiner carefully examine the effects of nursing strikes on patient care and outcomes. The researchers match data on nurses' strikes in New York State from 1984 to 2004 to data on hospital discharges, including information on treatment intensity, patient mortality, and hospital readmission. They conclude that nurses' strikes were **costly to hospital patients**: in-hospital mortality **increased by 19.4 percent** and hospital readmissions **increased by 6.5 percen**t for patients admitted during a strike. Among their sample of 38,228 such patients, an estimated **138 more individuals died than would have without a stri**ke, and 344 more patients were readmitted to the hospital than if there had been no strike. "Hospitals functioning during nurses' strikes **do so at a lower quality of patient care,"** they write. Still, at hospitals experiencing strikes, the measures of treatment intensity -- that is, the length of hospital stay and the number of procedures performed during the patient's stay -- show no significant differences between striking and non-striking periods. Patients appear to receive the same intensity of care during union work stoppages as during normal hospital operations. Thus, the poor outcomes associated with strikes suggest that they might reduce hospital productivity. These poor health outcomes increased for both emergency and non-emergency hospital patients, even as admissions of both groups decreased by about 28 percent at hospitals with strikes. The poor health outcomes were not apparent either before or after the strike in the striking hospitals, suggesting that they are attributable to the strike itself. And, the poor health outcomes do not appear to do be due to different types of patients being admitted during strike periods, because patients admitted during a strike are very similar to those admitted during other periods. Hiring replacement workers apparently does not help: hospitals that hired replacement workers **performed no better** during strikes than those that did not hire substitute employees. In each case, patients with conditions that required intensive nursing were more likely to fare worse in the presence of nurses' strikes.

#### Hospitals are the critical internal link for pandemic preparedness.

Al Thobaity 20, Abdullelah, and Farhan Alshammari. "Nurses on the frontline against the COVID-19 pandemic: an Integrative review." Dubai Medical Journal 3.3 (2020): 87-92. (Associate Professor of Nursing at Taif University)

The majority of infected or symptomatic people seek medical treatment in medical facilities, particularly hospitals, as a high number of cases, especially those in critical condition, will have an impact on hospitals [4]. The concept of hospital resilience in disaster situations is defined as the ability to recover from the damage caused by huge disturbances quickly [2]. The resilience of hospitals to pandemic cases depends on the preparedness of the institutions, and not all hospitals have the same resilience. A lower resilience will affect the **sustainability of the health services**. This also affects healthcare providers such as doctors, nurses, and allied health professionals [5, 6]. Despite the impact on healthcare providers, excellent management of a pandemic depends on the level of **preparedness of healthcare providers, including nurses**. This means that if it was impossible to be ready before a crisis or disaster, responsible people will do all but the impossible to save lives.

#### New Pandemics are deadlier and faster are coming – COVID is just the beginning

Antonelli 20 Ashley Fuoco Antonelli 5-15-2020 <https://www.advisory.com/daily-briefing/2020/05/15/weekly-line> "Weekly line: Why deadly disease outbreaks could become more common—even after Covid-19" (Associate Editor — American Health Line)

While the new coronavirus pandemic suddenly took the world by storm, the truth is public health experts for years have warned that a virus similar to the new coronavirus would cause the next pandemic—and they say **deadly infectious disease outbreaks could become more common**. Infectious disease experts are always on the lookout for the next pandemic, and in a report published two years ago, researchers from the Johns Hopkins Bloomberg School of Public Health **predicted that the pathogen most likely to cause the next pandemic would be a virus similar to the common cold**. Specifically, the researchers predicted that the pathogen at fault for the next pandemic would be: A microbe for which people have not yet **developed immunities**, meaning that a large portion of the human population would be susceptible to infection; Contagious during the so-called "incubation period"—the time when people are infected with a pathogen but are not yet showing symptoms of the infection or are showing only mild symptoms; and Resistant to any known prevention or treatment methods. The researchers also concluded that such a pathogen would have a "low but significant" fatality rate, meaning the pathogen wouldn't kill human hosts fast enough to inhibit its spread. As **Amesh Adalja**—a senior scholar at the Johns Hopkins Center for Health Security, who led the report—told Live Science's Rachael Rettner at the time, "**It just has to make a lot of people sick" to disrupt society**. The researchers said RNA viruses—which include the common cold, influenza, and severe acute respiratory syndrome (or SARS, which is caused by a type of coronavirus)—fit that bill. And even though we had a good bit of experience dealing with common RNA viruses like the flu, Adalja at the time told Rettner that there were "a whole host of viral families that get very little attention when it comes to pandemic preparedness." Not even two years later, the new coronavirus, which causes Covid-19, emerged and quickly spread throughout the world, reaching pandemic status in just a few months. To date, officials have reported more than 4.4 million cases of Covid-19 and 302,160 deaths tied to the new coronavirus globally. In the United States, the number of reported Covid-19 cases has reached more than 1.4 million and the number of reported deaths tied to the new coronavirus has risen to nearly 86,000 in just over three months. Although public health experts had warned about the likelihood of a respiratory-borne RNA virus causing the next global pandemic, many say the world was largely unprepared to handle this type of infectious disease outbreak. And as concerning as that revelation may be on its own, **perhaps even more worrisome is that public health experts predict life-threatening infectious disease outbreaks are likely to become more common—meaning we could be susceptible to another pandemic in the future**. Why experts think deadly infectious disease outbreaks could become more common As the Los Angeles Times's Joshua Emerson Smith notes, infectious disease experts for more than ten years now have noted that "[o]utbreaks of dangerous new diseases with the potential to become pandemics have been on the rise—from HIV to swine flu to SARS to Ebola." For instance, a report published in Nature in 2008 found that **the number of emerging infectious disease events that occurred in the 1990s was more than three times higher than it was in the 1940s**. Many experts believe the recent increase in infectious disease outbreaks is tied to human behaviors that disrupt the environment, "such as **deforestation and poaching**," which have led "to increased contact between highly mobile, urbanized human populations and wild animals," Emerson Smith writes. In the 2008 report, for example, researchers noted that about 60% of 355 emerging infectious disease events that occurred over a 50-year period could be largely linked to wild animals, livestock, and, to a lesser extent, pets. Now, researchers believe the new coronavirus first jumped to humans from animals at a wildlife market in Wuhan, China. Along those same lines, some experts have argued that global climate change has driven an increase in infectious diseases—and could continue to do so. A federally mandated report released by the U.S. Global Change Research Program in 2018 warned that warmer temperatures could expand the geographic range covered by disease-carrying insects and pests, which could result in more Americans being exposed to ticks carrying Lyme disease and mosquitos carrying the dengue, West Nile, and Zika viruses. And experts now say continued warming in global temperatures, deforestation, and other environmentally disruptive behaviors have broadened that risk by bringing more people into contact with disease-carrying animals. Further, experts note that infectious diseases today are able to spread much faster and farther than they could decades ago because of increasing globalization and travel. While some have suggested the Covid-19 pandemic could stifle that trend, others argue globalization is likely to continue—meaning so could infectious diseases' far spread.

### Tech

#### Tech can solve infrastructure concerns but needs to be integrated – operators are key.

Jacobs 5/31 [Lionel; Senior Security Architect in the Palo Alto Networks ICS and SCADA solutions team. Coming from the asset-owner side , Lionel has spent more than 20 years working in the IT/OT environment, with a focus on ICS systems design, controls, and implementation. He was a pioneer in bridging the IT-OT security gap and implementing next-generation security into performance and safety critical process control areas. During his tenure, he successfully deployed a large scale ICS/SCADA security architecture composed of over 100 next-generation firewalls, hundreds of advanced endpoint protection clients and SIEM, distributed over dozens of remote plants and a centralized core, all based on a "Zero Trust" philosophy. Lionel graduated from Houston Baptist University with a double degree in Physics and Mathematics and has held certifications as a MCSE, CCA, CCNP, CCIP, CCNA, CSSA, and GICSP; “Critical Infrastructure Protection: Physical and Cyber Security Both Matter,” eSecurity Planet; 5/31/21; https://www.esecurityplanet.com/networks/critical-infrastructure-protection-physical-cybersecurity/]//SJWen

Segmentation based on business criteria

Segmentation is not just breaking apart the network based on the IP-Address space. True segmentation requires identifying and grouping devices into Zones or Enclaves based on meaningful business criteria to protect better vulnerable devices found within the address space. Access to devices in the zone needs to be restricted by users, groups, protocols, networks, and devices. In some instances, you may even consider restricting access by time of day.

IoT/IIoT is beginning to take hold in the energy industry, which means there are going to be more devices attached to these networks gathering information and possibly running on a vendor’s proprietary software and hardware, which more than likely will not be managed or patchable by the operator of the system. So O&G needs to have a definite plan on how they will address this growing trend, and a zero trust-based strategy offers the best means of doing this integration in a safe, secure, and, most important, reversible manner.

Camera and sensor security

Segmentation will also include the zoning of radio frequency (RF) technologies like Wi-Fi, Microwave, satellite, and cellular. ICS and SCADA systems operators must remain mindful of the possibility of an upstream attack by threat actors who have managed to compromise their RF facilities. Remote facilities and devices often have cameras and sensors to alert when a door has been opened. Still, because they are remote, attackers have time to enter the facilities and plant a device that can go completely unnoticed.

Another option physical access affords them is the opportunity to compromise the runtime operating systems and/or OS of the devices they find. The only way you will find these would be to do a physical search of the facility or cabinet and run an audit of the OS to ensure nothing has been tainted.

Zoning limits damage

So the reason why the zone trust segmentation (zoning) is so important is if you don’t have the time to perform these acts to confirm that the site is not compromised. With proper zoning enforcement, you can limit and isolate the damage to a region or just that location.

Zones in a Zero Trust network also serve as an inspection point for traffic entering and exiting the enclave. The enabling of IPS, IDS, and virtual sandboxing technology can be applied on a per-zone basis, allowing for customized protection for the vulnerable devices contained within. Implementing these security measures is a best practice even on zones where devices can receive updates and have some form of endpoint protection.

With proper design and device consideration, zoning with the different inspection technologies enabled can also be a remediating factor for those devices in your network that cannot be patched, updated, and even those that are end-of-life. In short, zoning with inspection technology enabled helps to ensure IT and OT network systems’ safe operations. In even the most secure environments, it is never safe to assume that data traffic transversing the network is free of a potential threat.

#### Increased strikes send a clear signal to terrorists that critical US infrastructure is vulnerable by weakening organizations.

Davies 6 [Ross; George Mason University - Antonin Scalia Law School, Faculty, The Green Bag; “Strike Season: Protecting Labor-Management Conflict in the Age of Terror,” SSRN; 4/12/06; https://papers.ssrn.com/sol3/papers.cfm?abstract\_id=896185]//SJWen

Strikes (and, to a lesser extent, lockouts) are painful but necessary parts of private-sector American labor-management relations. Even if they weren't - even if sound public policy called for their eradication - we couldn't stop them. They are an inevitable byproduct of the conflicting interests and limited resources of organized workers and their employers. History shows that this is true even in times of warfare overseas or crisis at home: labor-management strife lessens at the beginning of a conflict and then bounces back. Now, however, we are confronted with warfare at home, a phenomenon that the United States has not had to deal with since the Civil War - before the rise of today's unprecedentedly large, complex, and interdependent economy and government.

And history is repeating itself again. After a lull at the beginning of the war with terrorists, work stoppages have returned to their pre-war levels. The overall rate of strike activity is substantially lower than it was during previous wars (it has been slowly declining, along with overall union membership in the private sector, for decades). Today's war, however, is being fought in part on American soil, and against enemies who operate worldwide, but whose attacks tend to be small and local, seeking advantage from the unpredictability and brutality of the damage they inflict rather than from its scale. Thus, even small, localized, and occasional work stoppages - not just the large-scale strikes that arguably affected the military-industrial complex and thus the war efforts in the past - have the potential to increase risks to critical infrastructure and public safety during the war on terror. In other words, persistent strike activity at current levels poses risks of public harm, albeit risks that are difficult to anticipate with specificity in the absence of much experience or available data. This justifies taking some reasonable precautions, including the proposal made in this Article.

By its very nature, a labor strike increases the vulnerability of that employer's operations to a terrorist attack. A strike is an act specifically designed to disrupt and weaken an employer's operations, for the (usually) perfectly lawful purpose of pressing for resolution of a dispute with management. A weakened organization or other entity is, of course, less capable of resisting and surviving exogenous shocks, whether they be commercial competition or terrorist attacks. In the United States, with its fully extended and endlessly interconnected critical infrastructure that touches everything from food processing to energy distribution to water quality, a strike in the wrong place at the wrong time that disrupts and weakens some part of that infrastructure could be decisive in the success or failure of a terrorist attack of the small, local sort described above, on such a weakened link in some infrastructural chain. Of course, none of this is to suggest that any union or its members (or any employer or its managers) would knowingly expose their fellow citizens or their property to a terrorist attack. To the contrary, experience to date suggests that union members are at least as patriotic and conscientious as Americans in general. In fact, the effectiveness of the proposal made in this Article is predicated in part on the assumption that neither workers nor their employers will knowingly contribute to the incidence or effectiveness of terrorist attacks. The concern addressed here is, rather, that innocent instigators or perpetuators of a work stoppage might unwittingly facilitate a successful terrorist attack or aggravate its effects.

#### Attacks on critical infrastructure collapses the economy through multiple avenues.

FAS 6 [DCSINT Handbook No. 1.02; Info directly from US army and Deputy Chief of Staff for Intelligence; “Critical Infrastructure Threats and Terrorism,” DCSINT/FAS; 8/10/6; https://fas.org/irp/threat/terrorism/sup2.pdf]//SJWen

Agriculture

In 1984, a cult group poisoned salad bars at several Oregon restaurants with Salmonella bacteria as the first recorded event of bioterrorism in the United States. This resulted in 750 people becoming sick.24 A review of the agriculture infrastructure results in vulnerable areas such as the high concentration of the livestock industry and the centralized nature of the food processing industry. The farm-to table chain contains various points into which an attack could be launched. The threat of attack would seriously damage consumer confidence and undermine export markets. Understanding the goal of the threat points to the area most likely attacked. If the intent was economic disruption the target would be livestock and crops, but if the intent was mass casualties the point of attack would be contamination of finished food products. Damage to livestock could be very swift, the USDA calculated that foot-and mouth disease could spread to 25 states in 5 days.25 CDC is presently tracking and developing scenarios for the arrival of Avian Flu.

Banking

Prior to the destruction of the Twin Towers, physical attacks against the banking industry, such as the destruction of facilities, were rare. Unfortunately, evidence indicates that may change, in March 2005 three British al-Qa’ida operatives were indicted by a U.S. federal court on charges of conducting detailed reconnaissance of financial targets in lower Manhattan, Newark, New Jersey, and Washington, D.C. In addition to video taping the Citigroup Center and the New York Stock Exchange in New York City, the Prudential Financial building in Newark, and the headquarters of the International Monetary Fund and the World Bank in Washington D.C., the men amassed more than 500 photographs of the sites.26 The Banking infrastructures primary weakness is along its cyber axis of attack. Through phishing and banking Trojan targeting specific financial institutions, attackers reduce confidence among consumers. Recently American Express posted an alert online, including a screenshot of a pop-up that appeared when users log in to its secure site.27

The attack not only attempts to obtain personal information that can be used for various operations, but also launches a virus into the user’s computer. CitiBank, and Chase Manhattan Bank have both been victim during 2005 and 2006 to phishing schemes misrepresenting their services to their clients.

Energy

Recently the oil industry occupied the headlines, and the criticality of this infrastructure is not lost on terrorists. In mid-December 2004, Arab television aired an alleged audiotape message by Usama bin Laden in which he called upon his followers to wreak havoc on the U.S. and world economy by disrupting oil supplies from the Persian Gulf to the United States.28 The U.S. uses over 20.7 million barrels a day of crude oil and products and imports 58.4% of that requirement.29 On 19 January 2006 al-Qaeda leader Osama bin Laden announced in a video release that, “The war against America and its allies will not be confined to Iraq…..”, and since June of 2003 there have been 298 recorded attacks against Iraqi oil facilities.30 Terrorists conduct research as to the easiest point to damage the flow of oil or to the point where the most damage can be done. Scenarios involving the oil fields themselves, a jetliner crashing into the Ras Tanura facility in Saudi Arabia could remove 10 percent of the world’s energy imports in one act.31 Maritime attacks are also option for terrorists; on October 6, 2002 a French tanker carrying 397,000 barrels of crude oil from Iran to Malaysia was rammed by an explosive laden boat off of the port of Ash Shihr, 353 miles east of Aden. The double-hulled tanker was breached, and maritime insurers tripled the rates.32 Energy most travel often long distances from the site where it is obtained to the point where it is converted into energy for use, a catastrophic event at any of the sites or along its route can adversely impact the energy infrastructure and cause ripples in other infrastructures. The security of the pipeline in Alaska increases in importance as efforts are made to make America more independent on energy use.

Economy

The U.S. economy is the end-state target of several terrorist groups as identified in the introduction quote. The means by which terrorists and other threats attempt to impact the economic infrastructure is through it’s linkage to the other infrastructures. Attacks are launched at other infrastructures, such as energy or the Defense Industrial Base in an effort to achieve a “cascading” result that impacts the economy. Cyber attacks on Banking and Finance are another effort to indirectly impact the economy. The short term impacts of the 9/11 attacks on Lower Manhattan resulted in the loss of 30% of office space and a number of businesses simply ceased to exist. Close to 200,000 jobs were destroyed or relocated out of New York City. The destruction of physical assets was estimated in the national accounts to amount to $14 billion for private businesses, $1.5 billion for state and local government enterprises and $0.7 billion for federal enterprises. Rescue, cleanup and related costs are estimated to at least $11 billion for a total direct cost of $27.2 billion.33 The medium and long term effects cannot be accurately estimated but demonstrate the idea of cascading effects. The five main areas affected over a longer period were Insurance, Airlines, Tourism and other Service Industries, Shipping and Security and military spending. At various times terrorist rhetoric has mentioned attacks against Wall Street proper, but the more realistic damage to the economy will come through the indirect approach of cascading effects.

Transportation

The attack on commuter trains in Madrid in March of 2004 and the London bombings in July of 2005, which together killed 243 people, clearly indicated the threat to the transportation infrastructure. Statistics provided by the Brookings Institute in Washington DC show that between 1991 and 2001 42% of worldwide terrorist attacks were directed against mass transit. Transportation is viewed by terrorists as a “soft target” and one that will impact the people of a country. Mass Service Transportation (MST) is the likely target of a terrorist attack.

MST caters to large volumes of people, crammed into narrow confined spaces

MST is designed to move large numbers of people quickly and efficiently, which is often counter to protective measure

MST assets are enclosed, serving to amplify explosions

MST attacks can result in “cascading effects” because communications and power conduits are usually collocated in proximity to their routes

The Department of Homeland Security sent a “public sector notice” in May of 2006 based on two incidents of “suspicious videotaping” of European mass-transit systems.34 The individual had several tapes besides the one in his camera, none of which showed any tourist sites. The tapes focused on the insides of subway cars, the inside and outside of several stations and exit routes from the stations. In June of 2003 the FBI arrested Iyman Faris, a 34 year old naturalized American citizen who had been in contact with Al Qaeda conducting research and reconnaissance in an effort to destroy the Brooklyn Bridge.35 Mr. Faris had traveled to Afghanistan and Pakistan in 2000, meeting with Osama bin Laden, he returned to the U.S. and began gathering information concerning the Brooklyn Bridge and communicating via coded messages with Al Qaeda leaders. An attack on the bridge would have not only damaged the transportation infrastructure, but also a known American landmark. On 24 May 2006, a Pakistani immigrant was convicted on charges of plotting to blow up one of Manhattan’s busiest subway stations in retaliation for the U.S. actions at the Abu Ghraib prison.36

Terrorist threats to the transportation infrastructure extend beyond land to the sea. Vice Admiral Jonathan Greenert, commander of the U.S. Seventh Fleet, said “one of my nightmares would be a maritime terrorism attack in the Strait of Malacca”.37 “There is a strain of al-Qaida in Southeast Asia, called Jemaah Islamiya. They are actively pursuing a maritime terrorism capability that includes diving and mining training.”38 As how this might impact on the economy, $220 billion in trade comes through the Seventh Fleet area of responsibility and 98% of the commerce is moved by sea. Just as ports can be viewed a SPOF within the maritime transport system, there are certain waterway chokepoints or heavily trafficked areas that can be viewed as a high payoff target to a terrorist or result in catastrophic damage from a natural disaster.

#### Extinction.

Liu '18 [Qian; 11/13/18; Managing Director of Greater China for The Economist Group, previously director of the global economics unit and director of Access China for the Economist Intelligence Unit, PhD in economics from Uppsala University; "The next economic crisis could cause a global conflict. Here's why," <https://www.weforum.org/agenda/2018/11/the-next-economic-crisis-could-cause-a-global-conflict-heres-why/>] // Re-Cut SJWen

The next economic crisis is closer than you think. But what you should really worry about is what comes after: in the current social, political, and technological landscape, a prolonged economic crisis, combined with rising income inequality, could well escalate into a major global military conflict. The 2008-09 global financial crisis almost bankrupted governments and caused systemic collapse. Policymakers managed to pull the global economy back from the brink, using massive monetary stimulus, including quantitative easing and near-zero (or even negative) interest rates. But monetary stimulus is like an adrenaline shot to jump-start an arrested heart; it can revive the patient, but it does nothing to cure the disease. Treating a sick economy requires structural reforms, which can cover everything from financial and labor markets to tax systems, fertility patterns, and education policies. Policymakers have utterly failed to pursue such reforms, despite promising to do so. Instead, they have remained preoccupied with politics. From Italy to Germany, forming and sustaining governments now seems to take more time than actual governing. And Greece, for example, has relied on money from international creditors to keep its head (barely) above water, rather than genuinely reforming its pension system or improving its business environment. The lack of structural reform has meant that the unprecedented excess liquidity that central banks injected into their economies was not allocated to its most efficient uses. Instead, it raised global asset prices to levels even higher than those prevailing before 2008. In the United States, housing prices are now 8% higher than they were at the peak of the property bubble in 2006, according to the property website Zillow. The price-to-earnings (CAPE) ratio, which measures whether stock-market prices are within a reasonable range, is now higher than it was both in 2008 and at the start of the Great Depression in 1929. As monetary tightening reveals the vulnerabilities in the real economy, the collapse of asset-price bubbles will trigger another economic crisis – one that could be even more severe than the last, because we have built up a tolerance to our strongest macroeconomic medications. A decade of regular adrenaline shots, in the form of ultra-low interest rates and unconventional monetary policies, has severely depleted their power to stabilize and stimulate the economy. If history is any guide, the consequences of this mistake could extend far beyond the economy. According to Harvard’s Benjamin Friedman, prolonged periods of economic distress have been characterized also by public antipathy toward minority groups or foreign countries – attitudes that can help to fuel unrest, terrorism, or even war. For example, during the Great Depression, US President Herbert Hoover signed the 1930 Smoot-Hawley Tariff Act, intended to protect American workers and farmers from foreign competition. In the subsequent five years, global trade shrank by two-thirds. Within a decade, World War II had begun. To be sure, WWII, like World War I, was caused by a multitude of factors; there is no standard path to war. But there is reason to believe that high levels of inequality can play a significant role in stoking conflict. According to research by the economist Thomas Piketty, a spike in income inequality is often followed by a great crisis. Income inequality then declines for a while, before rising again, until a new peak – and a new disaster. Though causality has yet to be proven, given the limited number of data points, this correlation should not be taken lightly, especially with wealth and income inequality at historically high levels. This is all the more worrying in view of the numerous other factors stoking social unrest and diplomatic tension, including technological disruption, a record-breaking migration crisis, anxiety over globalization, political polarization, and rising nationalism. All are symptoms of failed policies that could turn out to be trigger points for a future crisis. Voters have good reason to be frustrated, but the emotionally appealing populists to whom they are increasingly giving their support are offering ill-advised solutions that will only make matters worse. For example, despite the world’s unprecedented interconnectedness, multilateralism is increasingly being eschewed, as countries – most notably, Donald Trump’s US – pursue unilateral, isolationist policies. Meanwhile, proxy wars are raging in Syria and Yemen. Against this background, we must take seriously the possibility that the next economic crisis could lead to a large-scale military confrontation. By the logic of the political scientist Samuel Huntington , considering such a scenario could help us avoid it, because it would force us to take action. In this case, the key will be for policymakers to pursue the structural reforms that they have long promised, while replacing finger-pointing and antagonism with a sensible and respectful global dialogue. The alternative may well be global conflagration.

### Case

#### Increased strikes sabotage the economy – they cause major disruptions and lower income for workers.

Grabianowski 6 [Ed; Author and freelance writer. He’s worked as a contributing writer for io9, HowStuffWorks, and Sweethome. His fiction has appeared in Black Static, Fear Project, and other publications and anthologies, including Fear After Fear; “How Strikes Work,” HSW; 3/24/06; https://money.howstuffworks.com/strike.htm]//SJWen

Labor strikes can cause major disruptions to industry, commerce and the lives of many people who aren't even connected to the strike itself. The Professional Air Traffic Controllers Association strike in 1981 resulted in the firing of thousands of air traffic controllers, and the New York City transit strike in late 2005 affected millions of people. The history of strikes and labor unions is a key chapter in the story of the Industrial Revolution.

While the reasons behind strikes can be complex, they all boil down to two key elements: money and power. In this article, we'll find out how labor strikes have affected the balance of power between corporations and workers, what laws regulate strikes and learn about some important strikes in history.

It's difficult to say when the first real labor strike occurred. The word "strike" was first used in the 1700s, and probably comes from to notion of dealing a blow to the employer [ref]. In 1786, a group of printers in Philadelphia requested a raise and the company rejected it. They stopped working in protest and eventually received their raise. Other professionals followed suit in the next few decades. Everyone in a city who practiced the same profession agreed to set prices and wages at the same rate. Members would shun anyone who diverged from the agreement, refusing to work in the same shop and forcing employers to fire them. By the 1800s, formal trade societies and guilds began to emerge.

To have a strike today, you must have a union (though not necessarily an official union) -- an organization of workers that bargain collectively with an employer. Workers form unions because an individual worker is powerless compared to an employer, who can set low wages and long working hours as long as it adheres to labor laws. When workers combine to form a union, they collectively have enough power to negotiate with the employer. The main weapon the union has against the employer is the threat of a strike action.

At its most basic level, a strike occurs when all the workers in the union stop coming to work. With no workers, the business shuts down. The employer stops making money, though it is still spending money on taxes, rent, electricity and maintenance. The longer the strike lasts, the more money the employer loses. Of course, the workers aren't getting paid either, so they're losing money as well. Some unions build up "war chests" -- funds to pay striking workers. But it isn't usually very much, and it's often not enough for a prolonged strike.

Strikes help explain why unions are more powerful than individuals. Imagine if an employer refuses to give a raise to an individual worker. She then decides to stop coming to work in protest. The employer simply fires her for not coming to work. That one worker has no power to influence the employer. However, it can be very costly for an employer to fire every single worker when a union goes on strike (though it has happened).

#### Strikes fail and spark backlash – leads to fragmentation.

Grant and Wallace 91 [Don Sherman Grant; Ohio State University; Michael Wallace; Indiana University; “Why Do Strikes Turn Violent?” University of Chicago Press; March 1991; <https://www.jstor.org/stable/pdf/2781338.pdf?refreqid=excelsior%3Aca3144a9ae9e4ac65e285f2c67451ffb>]//SJWen

\*\*RM = Resource-Mobilization, or Strikes

3. Violent tactics.-Violent tactics are viewed by RM theorists exclu- sively as purposeful strategies by challengers for inciting social change with little recognition of how countermobilization strategies of elites also create violence. The role of elite counterstrategies has been virtually ig- nored in research on collective violence. Of course, history is replete with examples of elites' inflicting violence on challenging groups with the full sanction of the state. Typically, elite-sponsored violence occurs when the power resources and legal apparatus are so one-sidedly in the elites' favor that the outcome is never in doubt. In conflicts with weak insiders, elites may not act so openly unless weak insiders flaunt the law. Typically, elite strategies do not overtly promote violence but rather provoke violence by the other side in hopes of eliciting public condemnation or more vigorous state repression of challenger initiatives. This is a critical dynamic in struggles involving weak insiders such as unions. In these cases, worker violence, even when it appears justified, erodes public support for the workers' cause and damages the union's insider status.

4. Homogeneity and similarity.-Many RM theorists incorrectly as- sume that members of aggrieved groups are homogeneous in their inter- ests and share similar positions in the social structure. This (assumed) homogeneity of interests is rare for members of outsider groups and even more suspect for members of weak-insider groups. Indeed, groups are rarely uniform and often include relatively advantaged persons who have other, more peaceful channels in which to pursue their goals. Internal stratification processes mean that different persons have varying invest- ments in current structural arrangements, in addition to their collective interest in affecting social change. Again, these forces are especially prev- alent for weak insiders: even the group's lowest-status members are likely to have a marginal stake in the system; high-status members are likely to have a larger stake and, therefore, less commitment to dramatic change in the status quo.

Internal differences may lead to fragmentation of interests and lack of consensus about tactics, especially tactics suggesting violent confronta- tion. While group members share common grievances, individual mem- bers may be differentially aggrieved by the current state of affairs or differentially exposed to elite repression. White's (1989) research on the violent tactics of the Irish Republican Army shows that working-class members and student activists, when compared with middle-class partici- pants, are more vulnerable to state-sponsored repression, more likely to be available for protest activities, and reap more benefits from political violence. When we apply them to our study of strike violence, we find that differences in skill levels are known to coincide with major intraclass 1120 Strikes divisions in material interests (Form 1985) and are likely to coincide with the tendency for violent action. For instance, skilled-craft workers, who are more socially and politically conservative than unskilled workers, are less likely to view relations with employers as inherently antagonistic and are prone to separate themselves from unskilled workers, factors that should decrease their participation in violence.

#### Inequality inevitable

Gobry, 5-20 — Pascal-Emmanuel Gobry, 5-20-2016, Accessed: 10-1-2017, "Is inequality inevitable?" No Publication, http://theweek.com/articles/625010/inequality-inevitable

This might be the most depressing finding in social science. A new study tried to assess intergenerational mobility by looking at last names and found the highest earners in Florence in 2011 were the descendants of the highest earners in the year 1427, nearly 600 years earlier. Social mobility, or the lack thereof, persisted "despite the huge political, demographic, and economic upheavals that occurred between the two dates." Lest you think this problem is quarantined to Italy, let me assure you: It is not. There have been similar findings across various countries that possess vastly different cultures, histories, and political and economic systems, including Sweden, England, the U.S., and even China, in spite of the Maoist revolution. Those of us in the modern democratic West tend to think intergenerational mobility is desirable and achievable. Sure, social stratification exists, but, we think, with just the right policy tweaks, we can ensure every child at the bottom rung has a shot at joining, if not the 1 percent, then at least the 10 percent. But what if social mobility on a large scale simply isn't possible? If Chairman Mao, who sent his country's entire elite to death camps and labor camps, couldn't shuffle the deck, do you really think Bernie Sanders will? Regardless of circumstances, people with the money will always have the power to pass on their privilege, whether that power takes the form of actual political power, or money, or status, or social capital and social networks, or human capital.

#### Unions reaffirm the right of management to control labor – only breeds conservatism that hurts the working-class struggle

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In unionized shops, they argued that union bureaucrats served as a junior partner to management, trading worker gains in wages, benefits, and representation in exchange for reaffirming the company’s right to manage. This was not a result of personal corruption or moral failings but a structural feature of the bureaucracy. Postwar labor relations, with full-time union representatives tasked with negotiating and administering complex, technical contracts with management representatives, meant that unions’ bureaucratic layer had a day-to-day experience closer to their management counterparts than the workers they represented. Likewise, they saw apathy and conservatism among the ranks not as a result of ignorance, but a rational response to the boss’s power and the union’s inability to counter it. The Johnson-Forest perspective found an audience in France, where the Socialisme ou Barbarie? group translated many of their pamphlets, as well as in Italy, where partisans [elaborated](http://www.plutobooks.com/9780745399904/storming-heaven-second-edition/) the ideas into a perspective known as *operaismo*, or workerism. By then, it had veered far from its Trotskyist roots, its strident skepticism of bureaucracy making it resemble more the syndicalism that Trotsky criticized. Other tendencies developed the “workerist” analysis of the workplace, unions, and worker consciousness, but without rejecting the role of leaders or parties as leading inevitably to bureaucratic domination. In the United States, the “Cochranite” [tendency](https://www.amazon.com/American-Labor-Midpassage-Bert-Cochran/dp/B005ICMFOY) was an early proponent of this perspective. One of its leaders, metal worker Harry Braverman, wrote one of the most penetrating analyses of how and why work had changed under capitalism in the twentieth century, *Labor and Monopoly Capital*. Observing that a key source of workers’ power was their practical knowledge of the production process, Braverman showed how management appropriated that knowledge through a process of “deskilling,” separating production, conception, and execution in blue-collar factory, white-collar office, and service work.