# 1

#### Tech can solve infrastructure concerns but needs to be integrated – operators are key.

Jacobs 5/31 [Lionel; Senior Security Architect in the Palo Alto Networks ICS and SCADA solutions team. Coming from the asset-owner side , Lionel has spent more than 20 years working in the IT/OT environment, with a focus on ICS systems design, controls, and implementation. He was a pioneer in bridging the IT-OT security gap and implementing next-generation security into performance and safety critical process control areas. During his tenure, he successfully deployed a large scale ICS/SCADA security architecture composed of over 100 next-generation firewalls, hundreds of advanced endpoint protection clients and SIEM, distributed over dozens of remote plants and a centralized core, all based on a "Zero Trust" philosophy. Lionel graduated from Houston Baptist University with a double degree in Physics and Mathematics and has held certifications as a MCSE, CCA, CCNP, CCIP, CCNA, CSSA, and GICSP; “Critical Infrastructure Protection: Physical and Cyber Security Both Matter,” eSecurity Planet; 5/31/21; <https://www.esecurityplanet.com/networks/critical-infrastructure-protection-physical-cybersecurity/>] Justin

Segmentation based on business criteria

Segmentation is not just breaking apart the network based on the IP-Address space. True segmentation requires identifying and grouping devices into Zones or Enclaves based on meaningful business criteria to protect better vulnerable devices found within the address space. Access to devices in the zone needs to be restricted by users, groups, protocols, networks, and devices. In some instances, you may even consider restricting access by time of day.

IoT/IIoT is beginning to take hold in the energy industry, which means there are going to be more devices attached to these networks gathering information and possibly running on a vendor’s proprietary software and hardware, which more than likely will not be managed or patchable by the operator of the system. So O&G needs to have a definite plan on how they will address this growing trend, and a zero trust-based strategy offers the best means of doing this integration in a safe, secure, and, most important, reversible manner.

Camera and sensor security

Segmentation will also include the zoning of radio frequency (RF) technologies like Wi-Fi, Microwave, satellite, and cellular. ICS and SCADA systems operators must remain mindful of the possibility of an upstream attack by threat actors who have managed to compromise their RF facilities. Remote facilities and devices often have cameras and sensors to alert when a door has been opened. Still, because they are remote, attackers have time to enter the facilities and plant a device that can go completely unnoticed.

Another option physical access affords them is the opportunity to compromise the runtime operating systems and/or OS of the devices they find. The only way you will find these would be to do a physical search of the facility or cabinet and run an audit of the OS to ensure nothing has been tainted.

Zoning limits damage

So the reason why the zone trust segmentation (zoning) is so important is if you don’t have the time to perform these acts to confirm that the site is not compromised. With proper zoning enforcement, you can limit and isolate the damage to a region or just that location.

Zones in a Zero Trust network also serve as an inspection point for traffic entering and exiting the enclave. The enabling of IPS, IDS, and virtual sandboxing technology can be applied on a per-zone basis, allowing for customized protection for the vulnerable devices contained within. Implementing these security measures is a best practice even on zones where devices can receive updates and have some form of endpoint protection.

With proper design and device consideration, zoning with the different inspection technologies enabled can also be a remediating factor for those devices in your network that cannot be patched, updated, and even those that are end-of-life. In short, zoning with inspection technology enabled helps to ensure IT and OT network systems’ safe operations. In even the most secure environments, it is never safe to assume that data traffic transversing the network is free of a potential threat.

#### Increased strikes (they say this do this in cx) send a clear signal to terrorists that critical infrastructure is vulnerable by weakening organizations.

Davies 6 [Ross; George Mason University - Antonin Scalia Law School, Faculty, The Green Bag; “Strike Season: Protecting Labor-Management Conflict in the Age of Terror,” SSRN; 4/12/06; <https://papers.ssrn.com/sol3/papers.cfm?abstract_id=896185>] Justin

Strikes (and, to a lesser extent, lockouts) are painful but necessary parts of private-sector American labor-management relations. Even if they weren't - even if sound public policy called for their eradication - we couldn't stop them. They are an inevitable byproduct of the conflicting interests and limited resources of organized workers and their employers. History shows that this is true even in times of warfare overseas or crisis at home: labor-management strife lessens at the beginning of a conflict and then bounces back. Now, however, we are confronted with warfare at home, a phenomenon that the United States has not had to deal with since the Civil War - before the rise of today's unprecedentedly large, complex, and interdependent economy and government.

And history is repeating itself again. After a lull at the beginning of the war with terrorists, work stoppages have returned to their pre-war levels. The overall rate of strike activity is substantially lower than it was during previous wars (it has been slowly declining, along with overall union membership in the private sector, for decades). Today's war, however, is being fought in part on American soil, and against enemies who operate worldwide, but whose attacks tend to be small and local, seeking advantage from the unpredictability and brutality of the damage they inflict rather than from its scale. Thus, even small, localized, and occasional work stoppages - not just the large-scale strikes that arguably affected the military-industrial complex and thus the war efforts in the past - have the potential to increase risks to critical infrastructure and public safety during the war on terror. In other words, persistent strike activity at current levels poses risks of public harm, albeit risks that are difficult to anticipate with specificity in the absence of much experience or available data. This justifies taking some reasonable precautions, including the proposal made in this Article.

By its very nature, a labor strike increases the vulnerability of that employer's operations to a terrorist attack. A strike is an act specifically designed to disrupt and weaken an employer's operations, for the (usually) perfectly lawful purpose of pressing for resolution of a dispute with management. A weakened organization or other entity is, of course, less capable of resisting and surviving exogenous shocks, whether they be commercial competition or terrorist attacks. In the United States, with its fully extended and endlessly interconnected critical infrastructure that touches everything from food processing to energy distribution to water quality, a strike in the wrong place at the wrong time that disrupts and weakens some part of that infrastructure could be decisive in the success or failure of a terrorist attack of the small, local sort described above, on such a weakened link in some infrastructural chain. Of course, none of this is to suggest that any union or its members (or any employer or its managers) would knowingly expose their fellow citizens or their property to a terrorist attack. To the contrary, experience to date suggests that union members are at least as patriotic and conscientious as Americans in general. In fact, the effectiveness of the proposal made in this Article is predicated in part on the assumption that neither workers nor their employers will knowingly contribute to the incidence or effectiveness of terrorist attacks. The concern addressed here is, rather, that innocent instigators or perpetuators of a work stoppage might unwittingly facilitate a successful terrorist attack or aggravate its effects.

#### Attacks on critical infrastructure collapses the economy through multiple avenues.

FAS 6 [DCSINT Handbook No. 1.02; Info directly from US army and Deputy Chief of Staff for Intelligence; “Critical Infrastructure Threats and Terrorism,” DCSINT/FAS; 8/10/6; <https://fas.org/irp/threat/terrorism/sup2.pdf>] Justin

Agriculture

In 1984, a cult group poisoned salad bars at several Oregon restaurants with Salmonella bacteria as the first recorded event of bioterrorism in the United States. This resulted in 750 people becoming sick.24 A review of the agriculture infrastructure results in vulnerable areas such as the high concentration of the livestock industry and the centralized nature of the food processing industry. The farm-to table chain contains various points into which an attack could be launched. The threat of attack would seriously damage consumer confidence and undermine export markets. Understanding the goal of the threat points to the area most likely attacked. If the intent was economic disruption the target would be livestock and crops, but if the intent was mass casualties the point of attack would be contamination of finished food products. Damage to livestock could be very swift, the USDA calculated that foot-and mouth disease could spread to 25 states in 5 days.25 CDC is presently tracking and developing scenarios for the arrival of Avian Flu.

Banking

Prior to the destruction of the Twin Towers, physical attacks against the banking industry, such as the destruction of facilities, were rare. Unfortunately, evidence indicates that may change, in March 2005 three British al-Qa’ida operatives were indicted by a U.S. federal court on charges of conducting detailed reconnaissance of financial targets in lower Manhattan, Newark, New Jersey, and Washington, D.C. In addition to video taping the Citigroup Center and the New York Stock Exchange in New York City, the Prudential Financial building in Newark, and the headquarters of the International Monetary Fund and the World Bank in Washington D.C., the men amassed more than 500 photographs of the sites.26 The Banking infrastructures primary weakness is along its cyber axis of attack. Through phishing and banking Trojan targeting specific financial institutions, attackers reduce confidence among consumers. Recently American Express posted an alert online, including a screenshot of a pop-up that appeared when users log in to its secure site.27

The attack not only attempts to obtain personal information that can be used for various operations, but also launches a virus into the user’s computer. CitiBank, and Chase Manhattan Bank have both been victim during 2005 and 2006 to phishing schemes misrepresenting their services to their clients.

Energy

Recently the oil industry occupied the headlines, and the criticality of this infrastructure is not lost on terrorists. In mid-December 2004, Arab television aired an alleged audiotape message by Usama bin Laden in which he called upon his followers to wreak havoc on the U.S. and world economy by disrupting oil supplies from the Persian Gulf to the United States.28 The U.S. uses over 20.7 million barrels a day of crude oil and products and imports 58.4% of that requirement.29 On 19 January 2006 al-Qaeda leader Osama bin Laden announced in a video release that, “The war against America and its allies will not be confined to Iraq…..”, and since June of 2003 there have been 298 recorded attacks against Iraqi oil facilities.30 Terrorists conduct research as to the easiest point to damage the flow of oil or to the point where the most damage can be done. Scenarios involving the oil fields themselves, a jetliner crashing into the Ras Tanura facility in Saudi Arabia could remove 10 percent of the world’s energy imports in one act.31 Maritime attacks are also option for terrorists; on October 6, 2002 a French tanker carrying 397,000 barrels of crude oil from Iran to Malaysia was rammed by an explosive laden boat off of the port of Ash Shihr, 353 miles east of Aden. The double-hulled tanker was breached, and maritime insurers tripled the rates.32 Energy most travel often long distances from the site where it is obtained to the point where it is converted into energy for use, a catastrophic event at any of the sites or along its route can adversely impact the energy infrastructure and cause ripples in other infrastructures. The security of the pipeline in Alaska increases in importance as efforts are made to make America more independent on energy use.

Economy

The U.S. economy is the end-state target of several terrorist groups as identified in the introduction quote. The means by which terrorists and other threats attempt to impact the economic infrastructure is through it’s linkage to the other infrastructures. Attacks are launched at other infrastructures, such as energy or the Defense Industrial Base in an effort to achieve a “cascading” result that impacts the economy. Cyber attacks on Banking and Finance are another effort to indirectly impact the economy. The short term impacts of the 9/11 attacks on Lower Manhattan resulted in the loss of 30% of office space and a number of businesses simply ceased to exist. Close to 200,000 jobs were destroyed or relocated out of New York City. The destruction of physical assets was estimated in the national accounts to amount to $14 billion for private businesses, $1.5 billion for state and local government enterprises and $0.7 billion for federal enterprises. Rescue, cleanup and related costs are estimated to at least $11 billion for a total direct cost of $27.2 billion.33 The medium and long term effects cannot be accurately estimated but demonstrate the idea of cascading effects. The five main areas affected over a longer period were Insurance, Airlines, Tourism and other Service Industries, Shipping and Security and military spending. At various times terrorist rhetoric has mentioned attacks against Wall Street proper, but the more realistic damage to the economy will come through the indirect approach of cascading effects.

Transportation

The attack on commuter trains in Madrid in March of 2004 and the London bombings in July of 2005, which together killed 243 people, clearly indicated the threat to the transportation infrastructure. Statistics provided by the Brookings Institute in Washington DC show that between 1991 and 2001 42% of worldwide terrorist attacks were directed against mass transit. Transportation is viewed by terrorists as a “soft target” and one that will impact the people of a country. Mass Service Transportation (MST) is the likely target of a terrorist attack.

MST caters to large volumes of people, crammed into narrow confined spaces

MST is designed to move large numbers of people quickly and efficiently, which is often counter to protective measure

MST assets are enclosed, serving to amplify explosions

MST attacks can result in “cascading effects” because communications and power conduits are usually collocated in proximity to their routes

The Department of Homeland Security sent a “public sector notice” in May of 2006 based on two incidents of “suspicious videotaping” of European mass-transit systems.34 The individual had several tapes besides the one in his camera, none of which showed any tourist sites. The tapes focused on the insides of subway cars, the inside and outside of several stations and exit routes from the stations. In June of 2003 the FBI arrested Iyman Faris, a 34 year old naturalized American citizen who had been in contact with Al Qaeda conducting research and reconnaissance in an effort to destroy the Brooklyn Bridge.35 Mr. Faris had traveled to Afghanistan and Pakistan in 2000, meeting with Osama bin Laden, he returned to the U.S. and began gathering information concerning the Brooklyn Bridge and communicating via coded messages with Al Qaeda leaders. An attack on the bridge would have not only damaged the transportation infrastructure, but also a known American landmark. On 24 May 2006, a Pakistani immigrant was convicted on charges of plotting to blow up one of Manhattan’s busiest subway stations in retaliation for the U.S. actions at the Abu Ghraib prison.36

Terrorist threats to the transportation infrastructure extend beyond land to the sea. Vice Admiral Jonathan Greenert, commander of the U.S. Seventh Fleet, said “one of my nightmares would be a maritime terrorism attack in the Strait of Malacca”.37 “There is a strain of al-Qaida in Southeast Asia, called Jemaah Islamiya. They are actively pursuing a maritime terrorism capability that includes diving and mining training.”38 As how this might impact on the economy, $220 billion in trade comes through the Seventh Fleet area of responsibility and 98% of the commerce is moved by sea. Just as ports can be viewed a SPOF within the maritime transport system, there are certain waterway chokepoints or heavily trafficked areas that can be viewed as a high payoff target to a terrorist or result in catastrophic damage from a natural disaster.

#### Extinction.

Liu '18 [Qian; 11/13/18; Managing Director of Greater China for The Economist Group, previously director of the global economics unit and director of Access China for the Economist Intelligence Unit, PhD in economics from Uppsala University; "The next economic crisis could cause a global conflict. Here's why," <https://www.weforum.org/agenda/2018/11/the-next-economic-crisis-could-cause-a-global-conflict-heres-why/>] // Re-Cut Justin

The next economic crisis is closer than you think. But what you should really worry about is what comes after: in the current social, political, and technological landscape, a prolonged economic crisis, combined with rising income inequality, could well escalate into a major global military conflict. The 2008-09 global financial crisis almost bankrupted governments and caused systemic collapse. Policymakers managed to pull the global economy back from the brink, using massive monetary stimulus, including quantitative easing and near-zero (or even negative) interest rates. But monetary stimulus is like an adrenaline shot to jump-start an arrested heart; it can revive the patient, but it does nothing to cure the disease. Treating a sick economy requires structural reforms, which can cover everything from financial and labor markets to tax systems, fertility patterns, and education policies. Policymakers have utterly failed to pursue such reforms, despite promising to do so. Instead, they have remained preoccupied with politics. From Italy to Germany, forming and sustaining governments now seems to take more time than actual governing. And Greece, for example, has relied on money from international creditors to keep its head (barely) above water, rather than genuinely reforming its pension system or improving its business environment. The lack of structural reform has meant that the unprecedented excess liquidity that central banks injected into their economies was not allocated to its most efficient uses. Instead, it raised global asset prices to levels even higher than those prevailing before 2008. In the United States, housing prices are now 8% higher than they were at the peak of the property bubble in 2006, according to the property website Zillow. The price-to-earnings (CAPE) ratio, which measures whether stock-market prices are within a reasonable range, is now higher than it was both in 2008 and at the start of the Great Depression in 1929. As monetary tightening reveals the vulnerabilities in the real economy, the collapse of asset-price bubbles will trigger another economic crisis – one that could be even more severe than the last, because we have built up a tolerance to our strongest macroeconomic medications. A decade of regular adrenaline shots, in the form of ultra-low interest rates and unconventional monetary policies, has severely depleted their power to stabilize and stimulate the economy. If history is any guide, the consequences of this mistake could extend far beyond the economy. According to Harvard’s Benjamin Friedman, prolonged periods of economic distress have been characterized also by public antipathy toward minority groups or foreign countries – attitudes that can help to fuel unrest, terrorism, or even war. For example, during the Great Depression, US President Herbert Hoover signed the 1930 Smoot-Hawley Tariff Act, intended to protect American workers and farmers from foreign competition. In the subsequent five years, global trade shrank by two-thirds. Within a decade, World War II had begun. To be sure, WWII, like World War I, was caused by a multitude of factors; there is no standard path to war. But there is reason to believe that high levels of inequality can play a significant role in stoking conflict. According to research by the economist Thomas Piketty, a spike in income inequality is often followed by a great crisis. Income inequality then declines for a while, before rising again, until a new peak – and a new disaster. Though causality has yet to be proven, given the limited number of data points, this correlation should not be taken lightly, especially with wealth and income inequality at historically high levels. This is all the more worrying in view of the numerous other factors stoking social unrest and diplomatic tension, including technological disruption, a record-breaking migration crisis, anxiety over globalization, political polarization, and rising nationalism. All are symptoms of failed policies that could turn out to be trigger points for a future crisis. Voters have good reason to be frustrated, but the emotionally appealing populists to whom they are increasingly giving their support are offering ill-advised solutions that will only make matters worse. For example, despite the world’s unprecedented interconnectedness, multilateralism is increasingly being eschewed, as countries – most notably, Donald Trump’s US – pursue unilateral, isolationist policies. Meanwhile, proxy wars are raging in Syria and Yemen. Against this background, we must take seriously the possibility that the next economic crisis could lead to a large-scale military confrontation. By the logic of the political scientist Samuel Huntington , considering such a scenario could help us avoid it, because it would force us to take action. In this case, the key will be for policymakers to pursue the structural reforms that they have long promised, while replacing finger-pointing and antagonism with a sensible and respectful global dialogue. The alternative may well be global conflagration.

# 2

#### The Global Economy is stabilizing and set for increases in 2021 but is still vulnerable to shocks

World Bank 6-8 6-8-2021 "The Global Economy: on Track for Strong but Uneven Growth as COVID-19 Still Weighs" <https://www.worldbank.org/en/news/feature/2021/06/08/the-global-economy-on-track-for-strong-but-uneven-growth-as-covid-19-still-weighs>

A year and a half since the onset of the COVID-19 pandemic, the global economy is poised to stage its most **robust post-recession recovery** in 80 years in 2021. But the rebound is expected to be **uneven across countries**, as major economies look set to register strong growth even as many developing economies lag. Global growth is expected to accelerate to 5.6% this year, largely on the strength in major economies such as the United States and China. And while growth for almost every region of the world has been revised upward for 2021, many continue to grapple with COVID-19 and what is likely to be its long shadow. Despite this year’s pickup, the level of global GDP in 2021 is expected to be **3.2% below** pre-pandemic projections, and per capita GDP among many emerging market and developing economies is anticipated to remain below pre-COVID-19 peaks for an extended period. As the **pandemic continues to flare**, it will shape the path of global economic activity.

#### Strikes hurt the Economy – two warrants:

#### 1] They hurt critical core industries that is necessary for economic growth

McElroy 19 John McElroy 10-25-2019 "Strikes Hurt Everybody" <https://www.wardsauto.com/ideaxchange/strikes-hurt-everybody> (MPA at McCombs school of Business)

This creates a **poisonous relationship** between the company and its workforce. Many GM hourly workers don’t identify as GM employees. They identify as UAW members. And they see the union as the source of their jobs, not the company. It’s an unhealthy dynamic that puts GM at a disadvantage to non-union automakers in the U.S. like Honda and Toyota, where workers take pride in the company they work for and the products they make. Attacking the company in the media also **drives away customers**. Who wants to buy a shiny new car from a company that’s accused of underpaying its workers and treating them unfairly? Data from the Center for Automotive Research (CAR) in Ann Arbor, MI, show that **GM loses market share during strikes and never gets it back**. GM lost two percentage points during the 1998 strike, which in today’s market would represent **a loss of 340,000 sales**. Because GM reports sales on a quarterly basis we’ll only find out at the end of December if it lost market share from this strike. UAW members say one of their greatest concerns is job security. But causing a company to lose market share is a sure-fire path to **more plant closings and layoffs**. Even so, unions are incredibly important for boosting wages and benefits for working-class people. GM’s UAW-represented workers earn considerably more than their non-union counterparts, about $26,000 more per worker, per year, in total compensation. Without a union they never would have achieved that. Strikes are a powerful weapon for unions. They usually are the only way they can get management to accede to their demands. If not for the power of collective bargaining and the threat of a strike, management would largely ignore union demands. If you took away that threat, management would pay its workers peanuts. Just ask the Mexican line workers who are paid $1.50 an hour to make $50,000 BMWs. But strikes don’t just hurt the people walking the picket lines or the company they’re striking against. They hurt **suppliers, car dealers and the communities located near the plants.** The Anderson Economic Group estimates that 75,000 workers at supplier companies were temporarily laid off because of the GM strike. Unlike UAW picketers, those supplier workers won’t get any strike pay or an $11,000 contract signing bonus. No, most of them lost close to a month’s worth of wages, which must be financially devastating for them. GM’s suppliers also lost a lot of money. So now they’re cutting budgets and delaying capital investments to make up for the lost revenue, which is a further drag on the economy. According to CAR, the communities and states where GM’s plants are located collectively lost a couple of hundred million dollars in payroll and tax revenue. Some economists warn that if the strike were prolonged it could knock the state of Michigan – home to GM and the UAW – **into a recession.** That prompted the governor of Michigan, Gretchen Whitmer, to call GM CEO Mary Barra and UAW leaders and urge them to settle as fast as possible. So, while the UAW managed to get a nice raise for its members, the strike left a path of destruction in its wake. That’s not fair to the innocent bystanders who will never regain what they lost. John McElroyI’m not sure how this will ever be resolved. I understand the need for collective bargaining and the threat of a strike. But there’s got to be a better way to get workers a raise without torching the countryside.

#### 2] Strikes create a stigmatization effect over labor and consumption that devastates the Economy

Tenza 20, Mlungisi. "The effects of violent strikes on the economy of a developing country: a case of South Africa." Obiter 41.3 (2020): 519-537. (Senior Lecturer, University of KwaZulu-Natal)

When South Africa obtained democracy in 1994, there was a dream of a better country with a new vision for industrial relations.5 However, the number of violent strikes that have bedevilled this country in recent years seems to have shattered-down the aspirations of a better South Africa. South Africa recorded 114 strikes in 2013 and 88 strikes in 2014, which cost the country about **R6.1 billion** according to the Department of Labour.6 The impact of these strikes has been hugely felt by the mining sector, particularly the platinum industry. The biggest strike took place in the platinum sector where about 70 000 mineworkers’ downed tools for better wages. Three major platinum producers (Impala, Anglo American and Lonmin Platinum Mines) were affected. The strike started on 23 January 2014 and ended on 25 June 2014. Business Day reported that “the five-month-long strike in the platinum sector pushed the economy to the brink of recession”. 7 This strike was closely followed by a four-week strike in the metal and engineering sector. All these strikes (and those not mentioned here) were characterised with violence accompanied by damage to property, intimidation, assault and sometimes the killing of people. Statistics from the metal and engineering sector showed that about 246 cases of intimidation were reported, 50 violent incidents occurred, and 85 cases of vandalism were recorded.8 Large-scale unemployment, soaring poverty levels and the dramatic income inequality that characterise the South African labour market provide a broad explanation for strike violence.9 While participating in a strike, workers’ stress levels leave them feeling frustrated at their seeming powerlessness, which in turn provokes further violent behaviour.10 These strikes are not only violent but **take long to resolve.** Generally, a lengthy strike has a **negative effect on employment, reduces business confidence and increases the risk of economic stagflation**. In addition, such strikes have a major setback on the growth of the economy and investment opportunities. It is common knowledge that consumer spending is directly linked to economic growth. At the same time, if the economy is not showing signs of growth, employment opportunities are shed, and poverty becomes the end result. The economy of South Africa is in need of rapid growth to enable it to deal with the high levels of unemployment and resultant poverty. One of the measures that may boost the country’s economic growth is by attracting potential investors to invest in the country. However, this might be difficult as investors would want to invest in a country where there is a likelihood of getting returns for their investments. The wish of getting returns for investment may not materialise if the labour environment **is not fertile** for such investments as a result of, for example, unstable labour relations. Therefore, investors may be reluctant to invest where there is an unstable or fragile labour relations environment. 3 THE COMMISSION OF VIOLENCE DURING A STRIKE AND CONSEQUENCES The Constitution guarantees every worker the right to join a trade union, participate in the activities and programmes of a trade union, and to strike. 11 The Constitution grants these rights to a “worker” as an individual.12 However, the right to strike and any other conduct in contemplation or furtherance of a strike such as a picket13 can only be exercised by workers acting collectively.14 The right to strike and participation in the activities of a trade union were given more effect through the enactment of the Labour Relations Act 66 of 199515 (LRA). The main purpose of the LRA is to “advance economic development, social justice, labour peace and the democratisation of the workplace”. 16 The advancement of social justice means that the exercise of the right to strike must advance the interests of workers and at the same time workers must refrain from any conduct that can affect those who are not on strike as well members of society. Even though the right to strike and the right to participate in the activities of a trade union that often flow from a strike17 are guaranteed in the Constitution and specifically regulated by the LRA, it sometimes happens that the right to strike is exercised for purposes not intended by the Constitution and the LRA, generally. 18 For example, it was not the intention of the Constitutional Assembly and the legislature that violence should be used during strikes or pickets. As the Constitution provides, pickets are meant to be peaceful. 19 Contrary to section 17 of the Constitution, the conduct of workers participating in a strike or picket has changed in recent years with workers trying to emphasise their grievances by causing disharmony and chaos in public. A media report by the South African Institute of Race Relations pointed out that between the years 1999 and 2012 there were 181 strike-related deaths, 313 injuries and 3,058 people were arrested for public violence associated with strikes.20 The question is whether employers succumb easily to workers’ demands if a strike is accompanied by violence? In response to this question, one worker remarked as follows: “[T]here is no sweet strike, there is no Christian strike … A strike is a strike. [Y]ou want to get back what belongs to you ... you won’t win a strike with a Bible. You do not wear high heels and carry an umbrella and say ‘1992 was under apartheid, 2007 is under ANC’. You won’t win a strike like that.” 21 The use of violence during industrial action affects not only the strikers or picketers, the employer and his or her business but it also affects innocent members of the public, non-striking employees, the environment and the economy at large. In addition, striking workers visit non-striking workers’ homes, often at night, threaten them and in some cases, assault or even murder workers who are acting as replacement labour. 22 This points to the fact that for many workers and their families’ living conditions remain unsafe and vulnerable to damage due to violence. In Security Services Employers Organisation v SA Transport & Allied Workers Union (SATAWU),23 it was reported that about 20 people were thrown out of moving trains in the Gauteng province; most of them were security guards who were not on strike and who were believed to be targeted by their striking colleagues. Two of them died, while others were admitted to hospitals with serious injuries.24 In SA Chemical Catering & Allied Workers Union v Check One (Pty) Ltd,25 striking employees were carrying various weapons ranging from sticks, pipes, planks and bottles. One of the strikers Mr Nqoko was alleged to have threatened to cut the throats of those employees who had been brought from other branches of the employer’s business to help in the branch where employees were on strike. Such conduct was held not to be in line with good conduct of striking.26 These examples from case law show that South Africa is facing a problem that is affecting not only the industrial relations’ sector but also the economy at large. For example, in 2012, during a strike by workers employed by Lonmin in Marikana, the then-new union Association of Mine & Construction Workers Union (AMCU) wanted to exert its presence after it appeared that many workers were not happy with the way the majority union, National Union of Mine Workers (NUM), handled negotiations with the employer (Lonmin Mine). AMCU went on an unprotected strike which was violent and resulted in the loss of lives, damage to property and negative economic consequences including a weakened currency, reduced global investment, declining productivity, and increase unemployment in the affected sectors.27 Further, the unreasonably long time it takes for strikes to get resolved in the Republic has a negative effect on the business of the employer, the economy and employment. 3 1 Effects of violent and long strikes on the economy Generally, South Africa’s economy is on a downward scale. First, it fails to create employment opportunities for its people. The recent statistics on unemployment levels indicate that unemployment has increased from 26.5% to 27.2%. 28 The most prominent strike which nearly brought the platinum industries to its knees was the strike convened by AMCU in 2014. The strike started on 23 January 2014 and ended on 24 June 2014. It affected the three big platinum producers in the Republic, which are the Anglo American Platinum, Lonmin Plc and Impala Platinum. It was the longest strike since the dawn of democracy in 1994. As a result of this strike, the platinum industries lost billions of rands.29 According to the report by Economic Research Southern Africa, the platinum group metals industry is South Africa’s second-largest export earner behind gold and contributes just over 2% of the country’s Gross Domestic Product (GDP).30 The overall metal ores in the mining industry which include platinum sells about 70% of its output to the export market while sales to local manufacturers of basic metals, fabricated metal products and various other metal equipment and machinery make up to 20%. 31 The research indicates that the overall impact of the strike in 2014 was driven by a reduction in productive capital in the mining sector, accompanied by a decrease in labour available to the economy. This resulted in a sharp increase in the price of the output by 5.8% with a **GDP declined by 0.72 and 0.78%**.32

#### Economic Collapse goes Nuclear.

Tønnesson 15, Stein. "Deterrence, interdependence and Sino–US peace." International Area Studies Review 18.3 (2015): 297-311. (the Department of Peace and Conflict, Uppsala University, Sweden, and Peace research Institute Oslo (PRIO), Norway)

Several recent works on China and Sino–US relations have made substantial contributions to the current understanding of how and under what circumstances a combination of nuclear deterrence and economic interdependence may reduce the risk of war between major powers. At least four conclusions can be drawn from the review above: first, those who say that interdependence may both inhibit and drive conflict are right. Interdependence raises the cost of conflict for all sides but asymmetrical or unbalanced dependencies and negative trade expectations may generate tensions leading to trade wars among inter-dependent states that in turn increase the risk of military conflict (Copeland, 2015: 1, 14, 437; Roach, 2014). The risk may increase if one of the interdependent countries is governed by an inward-looking socio-economic coalition (Solingen, 2015); second, the risk of war between China and the US should not just be analysed bilaterally but include their allies and partners. Third party countries could drag China or the US into confrontation; third, in this context it is of some comfort that the three main economic powers in Northeast Asia (China, Japan and South Korea) are all deeply integrated economically through production networks within a global system of trade and finance (Ravenhill, 2014; Yoshimatsu, 2014: 576); and fourth, decisions for war and peace are taken by very few people, who act on the basis of their future expectations. International relations theory must be supplemented by foreign policy analysis in order to assess the value attributed by national decision-makers to economic development and their assessments of risks and opportunities. If leaders on either side of the Atlantic begin to seriously fear or anticipate their own nation’s decline then they may blame this on external dependence, appeal to anti-foreign sentiments, contemplate the use of force to gain respect or credibility, adopt protectionist policies, and ultimately refuse to be deterred by either nuclear arms or prospects of socioeconomic calamities. Such a dangerous shift could happen abruptly, i.e. under the instigation of actions by a third party – or against a third party. Yet as long as there is both nuclear deterrence and interdependence, the tensions in East Asia are unlikely to escalate to war. As Chan (2013) says, all states in the region are aware that they cannot count on support from either China or the US if they make provocative moves. The greatest risk is not that a territorial dispute leads to war under present circumstances but that changes in the world economy alter those circumstances in ways that render inter-state peace more precarious. If China and the US fail to rebalance their financial and trading relations (Roach, 2014) then a trade war could result, interrupting transnational production networks, provoking social distress, and exacerbating nationalist emotions. This could have unforeseen consequences in the field of security, with nuclear deterrence remaining the only factor to protect the world from Armageddon, and unreliably so. Deterrence could lose its credibility: one of the two great powers might gamble that the other yield in a cyber-war or conventional limited war, or third party countries might engage in conflict with each other, with a view to obliging Washington or Beijing to intervene.

# Case

#### Legal indeterminacy: Makes future resolution of cases impossible. Wrecks solvency.

DORF 2003 (Professor of Law, Columbia University School of Law) 2003 “LEGAL INDETERMINACY AND INSTITUTIONAL DESIGN,” **NEW YORK UNIVERSITY LAW REVIEW**

The indeterminacy problem appears to be built into the nature of the legal enterprise. Law differs from will in that law is abstract: Whereas a tyrant issues orders one at a time, according to no general rule or standard, a government under law specifies, in advance and through rules or standards of general applicability, how concrete cases will be resolved. Yet the very feature of law that allows it to operate at the wholesale rather than the retail level-its abstraction-limits its ability to guide concrete decisions taken in the law's name. This is no mere analytic problem. Law speaks in ambiguous terms for a variety of quite practical reasons: because the lawmakers wished to delegate authority to those charged with administering the law; because of the sheer impossibility of anticipating every contingency; or because consensus could not be secured on more specific language. This last source of ambiguity is particularly problematic for constitutional interpretation. Given profound disagreement, any foundational set of procedures or principles sufficiently abstract to secure consensus and thereby work its way into a popularly chosen constitution will be too abstract to resolve the most acute subsequently arising constitutional controversies.

#### Infinite Manipulability: Judicial policy-making creates conflicting rights claims. This waters down plan. Prevents solvency.

**Kennedy 2002** (Carter Professor of General Jurisprudence at Harvard Law School) 20**02** “The Critique of Rights in Critical Legal Studies,” **Duncan Kennedy.net** <http://www.duncankennedy.net/documents/The%20Critique%20of%20Rights%20in%20cls.pdf>

In this passage, the writer treats rights argument very much as would a lawyer disabused of the sense that “rights are trumps.” Rights conflict; they are quantitatively rather than qualitatively powerful; they have to be balanced; how we do the balance depends on the practical context and on non-rights arguments about things like the degree of harm that will flow from different resolutions of the conflict. The same presuppositions may underlie statements like “there is a conflict between privacy rights and free-speech rights,” “the statute gives inadequate recognition to the right of free speech,” “the statute should have recognized a free speech right,” “we should recognize a right of privacy,” “our society has a consensus in favor of a right of privacy,” “this is an attempt to cut back the right of privacy,” “we have to find a way to reconcile landlord’s rights with tenant’s rights.” The justifying role of rights here is ambiguous. The speaker might go on to explain that the reason the statute gave inadequate recognition to free speech was that free speech is an interest more important than the interest in, say, national security, that there were other ways to achieve the national security objective, that the resolution gives courts too much power, and so on. Rights then function as no more than interests (perhaps with an exclamation point). Because the discourse treats rights arguments as no more than policy arguments, they perform no mediating function, produce no transcendence of the fact/value or law/politics divides, as those are commonly presupposed in the discourse.